# THE EFFECT OF FINANCIAL PERFORMANCE FOLLOWING MERGERS AND ACQUISITIONS ON FIRM VALUE

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## THE EFFECT OF FINANCIAL PERFORMANCE FOLLOWING MERGERS AND ACQUISITIONS ON FIRM VALUE

#### ABSTRACT

The objective of this research is to examine the effect of financial performance following mergers and acquisitions on the firm value. Financial performance is measured from the profitability performance, asset productivity performance, and leverage. Testing hypotheses are conducted using multiple regression models with observations from 120 sample companies listed in Indonesian Stock Exchange that did mergers and acquisitions during the year 2000-2011. The results provide empirical evidence that changes in profitability performance and changes in leverage between the end of fiscal year December 31 closest after and before mergers and acquisitions as well as leverage level and changes in leverage between the end of the book one year after December 31 and before mergers and acquisitions significantly influence the increase of the firm value. Nevertheless, changes of profitability performance, asset productivity performance in profitability performance and changes in asset productivity performance in profitability performance and changes in asset productivity performance in profitability performance and changes in asset productivity performance between the end of fiscal year December 31 closest after and before mergers and acquisitions and changes of profitability performance, asset productivity performance in profitability performance and changes in asset productivity performance between the end of fiscal year December 31 one year after and before mergers and acquisitions and changes in asset productivity performance between the end of fiscal year December 31 one year after and before mergers and acquisitions and changes in asset productivity performance between the end of fiscal year December 31 one year after and before merger and acquisition have no effect on the firm value.

Keywords: mergers and acquisitions, profitability, asset productivity, leverage, firm value.

## 1. INTRODUCTION

Growth in gross domestic product (GDP) of Indonesia in 2011 was 6.5% and in 2012 was estimated at 6.1% to 6.5% (Bank Indonesia, 2012), higher than the growth of the world economy. Besides international credit rating agencies, Fitch Ratings and Moody's, respectively at the end of 2011 and beginning of 2012 raised Indonesia's rating after nearly fourteen years since the financial crisis of 1998. Those exposures indicate that the business growth in Indonesia is more quickly and triggers the company to continue to expand its business.

However, each company that wants to open or expand its business has limited resources such as competence is not owned, limited access to markets and business scale is not maximized. To overcome these limitations, every company should be able to find and use the right strategies to maintain its survival. One of the recent corporate actions done quite often in order to increase the value of the firm is to do mergers and acquisitions because it can increase the value and efficiency of use of resources so as to be optimal (Weston et al., 2004). Duksaite (2009) said that growth through synergy is a reason / motive of the company's main corporate action to do mergers and acquisitions.

Nevertheless in practice, the value creation from synergies that run through merger and acquisition activity is not easy. According to Ficery et al. (2007), some of the factors that led to the synergy were not achieved because the company is too narrow or too broad to define the potential synergies, it missed opportunities synergies that should be obtained, the people have less time to engage in the synergy process, there is mismatch between the system and the culture of the company during the merger and acquisition, and the company uses processes that are less precise in creating synergies.

This study will explore how a merger and acquisition affects the financial performance on the firm value. Palepu (2004) said that the first step to analyze the financial performance of the company is to look at the ratio of Return on Equity (ROE). With the du-pont analysis method, ROE is affected by (1) profitability performance, (2) asset productivity performance, and (3) level of leverage. Research conducted by Kumar (2009) in India shows that there is no significant increase before and after a merger in particular in terms of profitability, asset efficiency and solvency. Similar results were also obtained from research conducted by Ooghe et al. (2006) in Belgium. However in Indonesia, Turang (2010) and Initiative (2010) said that there is a significant change in operating income and asset productivity before and after the acquisition.

Furthermore, the definition of firm value is the investors' perception of or expectation from the companies that is often associated with the stock price as the intrinsic value (Price to Book Value (PBV)). The study by Ma et al. (2011) in the United States said that a decline / underperform companies represented value of the ratio of Price to Book (P / BV) between after and before the merger. However Widyaputra (2006) said that there are significant differences in PBV ratios one year after and before the mergers and acquisitions in Indonesia. Thus, this study is aimed to provide empirical evidence about the effect of Indonesia's financial performance after the merger and acquisition on the firm value.

## 2. LITERATURE REVIEW

Recently, merger and acquisition activity is growing. Carbonara and Caiazza (2009) said that since the 1970's era until today, merger and acquisition transactions in the world are growing rapidly not only in the number of transactions but also in scope of companies that undertake mergers and acquisitions between countries (cross-border) and different industries. One contributing factor was an increase in both the world economy, and financial and capital markets in many advanced countries. In Indonesia, the statistical data obtained from Thomson Financial from the Institute of Mergers, Acquisitions and Alliances (2012) showed that there has been an increase in merger and acquisition activity since 1990 with the number of transactions previously under 100 to almost 500 transactions in 2011 and was even reaching over 600 transactions in 2010. This may indicate that merger and acquisition activity is very popular in Indonesia.

The reason why companies doing mergers and acquisitions can also be seen from two sides, both the seller and the buyer (Sherman and Hart, 2006). The motivation of why sellers do mergers and acquisitions, among others: the company entered into the business decline, the inability to compete itself, wanted to obtain cost savings through economies of scale and access to resources from the target company. The motivation of why buyers make mergers and acquisitions, among others: increased revenue, cost reduction, vertical and horizontal integration, quality improvement management, growth pressure from investors, increase market share and a desire to diversify their products and services.

## 2.1. Assessing Financial Performance in Mergers and Acquisitions

The reason why companies are doing mergers and acquisitions as one of the implementation of the corporate strategy is to improve the company's performance and as an alternative to achieve its business growth. Performance in relation to financial firms both after and before mergers and acquisitions can be viewed by using accounting data and information. Palepu (2004) specifically said the first step to systematically analyze the company's performance is to use ROE (Return on Equity) as it is a comprehensive indicator. With Du-Pont analysis, ROE can be described as follows:



The figure above showed that the company's financial performance can be seen from three aspects: (1) how companies generate profits from its business activity as measured by NIM (Net Income Margin), (2) how the productivity of the company's assets generate sales levels, measured from TATO (Total Asset Turnover), and (3) how the company fund their assets, measured by DER (Debt to Equity ratio). The pattern that performs financial measurement is

similar to that of research conducted by Feroz (2005), using a model of DEA (Data Envelopment Analysis). DEA evaluates the company by looking at the input and output through ratio analysis. The company is said to be effective if the management is able to manage the business to generate maximum output with minimum input. By taking the example of the same ratio, ROE, the company is said to be effective if the minimum sales, total assets and equity are able to produce maximum returns (net income).

Profitability is an important measurement in assessing the company's performance. This was confirmed by Singh and Mogla (2010) who said that basically mergers and acquisitions occur because of a desire to maximize profits / profitability and growth. Previous researches have linked profitability performance with merger and acquisition activity. Ooghe et al. (2006) in Belgium said that the profitability level of the acquirer is not in line with the acquisition objectives. Similar results were also presented by Kumar (2009) for his research on companies in India within a period of three years before and after mergers and acquisitions. However, Turang (2010) said that there is a significant change to the operating profit for companies in Indonesia doing mergers and acquisitions over the past five years.

Every company requires assets to support their business activities. Managing resources of company's assets and using them for business operations are factors affecting the financial performance. Ross (2010) said that the company needs to look at how effective and efficient the asset management is by using the asset management. Previous researches have linked asset productivity performance with merger and acquisition activity. Prakarsa (2009) in Indonesia said that there is a significant change from the asset management represented by TATO in the two years before and after mergers and acquisitions. However, Singh and Mogla (2010) and Kumar (2009) said that there is a decline in asset utilization after a merger and acquisition firms in India.

Assets required supporting the business activities need to be funded. Leverage could come from shareholders or debt where the same purpose remains, to increase the company value. If the company uses debt to finance the company, it means the firm uses leverage. Modligani and Miller (1963) said that companies using debt in their capital structure will benefit due to the tax shield which can then increase the company value. Previous studies have linked the level of leverage (leverage) with merger and acquisition activity. Ghosh and Jain (2000) said that there is a significant increase in the financial leverage of the companies that merged in the United States. It is also said by Huang (2010) in China that there is a significant increase in financial leverage following the acquisition. However, it is not the case in India (Kumar, 2009) and in Indonesia (Initiative, 2010 and Turang, 2010).

## 2.2. Assessing Firm Value in Mergers and Acquisitions

Firm value is the investor's perception of the company that is often associated with stock prices (Fama, 1978). High stock price makes the company value also high. Stock market price is formed between buyers and sellers (demand and supply) at the transaction called market value. In connection with mergers and acquisitions, Mogla and Singh (2010) said that assessing the performance of mergers and acquisitions can be seen from accounting data and market data. However, market data especially the stock price is believed to be more reliable because it is in line with the theory and concept of efficient capital markets. Damodaran (2002) said that the use

of PBV (Price to Book Value) as one of the financial ratios is sufficiently representative to see the performance in terms of creation of value for the company. It is also said by Block (1995) that the PBV ratio is very important because it describes the external and internal factors of the share price, which reflects the market cycle and firm.

Research conducted by Kruse et al. (2007) said that the long-term performance of the company improved significantly after the merger and acquisition by seeing an increase in the rate of return of the stock price changes in Japan. In particular, this is due to many Japanese companies are diversified. Similar results were also expressed by Soongswang (2010) in Thailand who said that mergers and acquisitions affect the creation of shareholder wealth. On the contrary, DeLong (2003) said that there is no significant increase in regards of the stock market reaction to merger and acquisition transactions. This is because the market is very difficult to make projections of a success of mergers and acquisitions made in the United States.

## 2.3. The Effect of Financial Performance on Firm Value

Damodaran (2002) tried to relate ROE with PBV. If the company is assumed to have a constant growth rate, the intrinsic value of shares can be expressed by the following equation:

$P_0 =$	<u>Div<sub>1</sub></u> r - g			
Where	:	$P_0$	=	value of equity per share today
		$\operatorname{Div}_1$	=	expected dividends per share next year
		r	=	discount rate (cost of equity)
		g	=	growth rate constant

Because dividends can be expressed as the company's book value (BV) multiply by ROE and dividend payout ratio, the equation above can be written as follows:

$$P_0 = \frac{\text{Div}_1}{r - g} = \frac{BV_0 X ROE X Payout Ratio X (1 + g)}{r - g}$$

If both sides of the equation are divided by  $BV_0$  and assuming that the intrinsic value is equal to the stock price, then the above equation can be expressed as follows:

$$PBV = \frac{\underline{P}_0}{BV_0} = \frac{ROE \times Payout Ratio \times (1 + g)}{r - g}$$

The equation above shows that ROE affects PBV. In accordance with the du-pont in the ROE, it can be said that the profitability performance, asset productivity performance and level of leverage affect the expectations of the market as represented by PBV.

#### 3. HYPOTHESIS DEVELOPMENT

In general, the hypothesis of this study is to prove whether the financial performance has positive effect on the firm value represented by the ratio of Price to Book Value (PBV). Damodaran (2002) relates ROE and PBV, stating that the higher the ROE, the higher the PBV. While ROE is influenced by the profitability performance as represented by Net Income Margin (NIM), asset

productivity performance is represented by the Total Asset Turnover (TATO) and level of leverage is represented by the Debt to Equity Ratio (DER).

## 3.1. Profitability Performance

In connection with mergers and acquisitions, Mogla Singh (2010) said that basically mergers and acquisitions are done due to the desire to maximize profit / profitability and growth. The advantages achieved by the company ultimately increase shareholder wealth by the distribution of dividends. Bodie et al. (2011) said that the intrinsic value of stock is the sum of the present value of expected cash flows received by the shareholders in the future in the form of dividends. Value of the shares which is the concept of intrinsic value represents the company value. Thus, the higher the profitability performance is, the higher the firm value will be. Therefore, the first hypotheses of this research are:

- H1a.1: Profitability performance after mergers and acquisitions has a positive effect on its PBV ratio.
- H1a.2: Changes in profitability performance after and before mergers and acquisitions have a positive effect on its PBV ratio.

## 3.2. Asset Productivity Performance

In connection with mergers and acquisitions, Mogla Singh (2010) also said that mergers and acquisitions will certainly increase the company size. This means that management must be careful in managing their assets more effectively and efficiently in order to generate increased sales, while increased assets also lead to increased costs in terms of maintenance and depreciation expense. Brush et al. (2000) said that the higher the sales growth of the company is, the greater the increase in the company's performance will be. Thus, the higher asset productivity performance is, the higher the firm value will be. Therefore, the second hypotheses of this research are:

- H2a.1: Asset productivity performance after mergers and acquisitions has a positive effect on its PBV ratio.
- H2a.2: Change in asset productivity performance after and before mergers and acquisitions have positive effect on its PBV ratio.

## 3.3. Leverage

Modligani and Miller (1963) said that companies using debt in their capital structure will benefit due to the tax shield which can increase the company value. However, there is no specific target in regards of how much influence of DER ratio to increase the corporate value. In connection with mergers and acquisitions, Ghosh and Jain (2000) said that empirically, firms increase their financial leverage through merger activity by increasing debt capacity in order to increase shareholder wealth by exploiting tax shield. Therefore, the third hypotheses of this research are:

H3a.1: Leverage level after mergers and acquisitions has a positif effect on its PBV ratio.

H3a.2: Changes in leverage level after and before mergers and acquisitions have a positive effect on its PBV ratio.

## 4. RESEARCH MODEL

The model used in this research is the development of the model of Kumar (2009) and Huang (2010). This research is to examine the effect of financial performance following mergers and acquisitions on the firm value. In addition, several control variables that have been shown to affect the firm value, the company's risk and the sales growth rate, are included in this research model.

- Model A: profitability performance tested separately
- $PBV_i = \beta_0 + \beta_1 NIM_i + \beta_2 Diff_NIM_i + \beta_3 RISK_i + \beta_4 Diff_RISK_i + \beta_5 GROWTH_i$  $+ \beta_6 Diff_GROWTH_i + \beta_7 IND_KONSUMSI_i + \beta_8 IND_DASAR_i$  $+ \beta_9 IND_INFRA_i + \beta_{10} IND_DAGANG_i + \beta_{11} IND_TANI_i$  $+ \beta_{12} IND_PROPERTI_i + \beta_{13} IND_ANEKA_i + e_i$
- Model B: asset productivity performance tested separately  $PBV_i = \beta_0 + \beta_1 TATO_i + \beta_2 Diff_TATO_i + \beta_3 RISK_i + \beta_4 Diff_RISK_i + \beta_5 GROWTH_i + \beta_6 Diff_GROWTH_i + \beta_7 IND_KONSUMSI_i + \beta_8 IND_DASAR_i + \beta_9 IND_INFRA_i + \beta_{10} IND_DAGANG_i + \beta_{11} IND_TANI_i + \beta_{12} IND_PROPERTI_i + \beta_{13} IND_ANEKA_{i+} e_i$
- Model C: leverage level tested separately
- Model D: all financial performance variables tested together
  - $PBV_i = \beta_0 + \beta_1 NIM_i + \beta_2 Diff_NIM_i + \beta_3 TATO_i + \beta_4 Diff_TATO_i + \beta_5 DER_i$  $+ \beta_6 Diff_DER_i + \beta_7 RISK_i + \beta_8 Diff_RISK_i + \beta_9 GROWTH_i$  $+ \beta_{10} Diff_GROWTH_i + \beta_{11} IND_KONSUMSI_i + \beta_{12} IND_DASAR_i$  $+ \beta_{13} IND_INFRA_i + \beta_{14} IND_DAGANG_i + \beta_{15} IND_TANI_i$  $+ \beta_{16} IND_PROPERTI_i + \beta_{17} IND_ANEKA_i + e_i$

Where:

PBV <sub>i</sub>	:	Price to Book Value (PBV) ratio of firm i at the end of the period after the mergers and acquisitions.
NIM <sub>i</sub>	:	Net Income Margin (NIM) ratio of firm i at the end of the period after the mergers and acquisitions.
Diff_NIM <sub>i</sub>	:	Changes between NIM ratios of firm i at the end of the period after the mergers and acquisitions and average three years before mergers and

acquisitions.

TATO <sub>i</sub>	:	Total Asset Turnover (TATO) ratio of firm i at the end of the period after the mergers and acquisitions.
Diff_TATO <sub>i</sub>	:	Changes between TATO ratios of firm i at the end of the period after the mergers and acquisitions and average three years before mergers and acquisitions.
DER <sub>i</sub>	:	Debt to Equity (DER) ratio of firm i at the end of the period after the mergers and acquisitions.
Diff_DER <sub>i</sub>	:	Changes between DER ratios of firm i at the end of the period after the mergers and acquisitions and average three years before mergers and acquisitions.
RISK <sub>i</sub>	:	Firm risk measured by the beta of firm i at the end of the period after the mergers and acquisitions
Diff_RISK <sub>i</sub>	:	Changes between the betas of firm i at the end of the period after the mergers and acquisitions and average three years before mergers and acquisitions.
GROWTH <sub>i</sub>	:	Sales growth rate of firm i at the end of the period after the mergers and acquisitions.
Diff_GROWTH <sub>i</sub>	:	Changes between sales growth rates of firm i at the end of the period after the mergers and acquisitions and average three years before mergers and acquisitions.
IND_KONSUMSI <sub>i</sub>	:	Type of industry is measured using dummy variable (1,0) with value of 1 if firm 1 is classified as consumer goods industry.
IND_DASAR <sub>i</sub>	:	Type of industry is measured using dummy variable (1,0) with value of 1 if firm 1 is classified as basic industry and chemicals.
IND_INFRA <sub>i</sub>	:	Type of industry is measured using dummy variable (1,0) with value of 1 if firm 1 is classified as infrastructure, utility and transportation industry.
IND_DAGANG <sub>i</sub>	:	Type of industry is measured using dummy variable (1,0) with value of 1 if firm 1 is classified as trade, services & investment industry.
IND_TANI <sub>i</sub>	:	Type of industry is measured using dummy variable (1,0) with value of 1 if firm 1 is classified as agriculture industry.
IND_PROPERTI <sub>i</sub>	:	Type of industry is measured using dummy variable (1,0) with value of 1

if firm 1 is classified as property and real estate industry.

IND\_ANEKA<sub>i</sub> : Type of industry is measured using dummy variable (1,0) with value of 1 if firm 1 is classified as miscellaneous industry.

In this model, the end of the period after the mergers and acquisitions means the end of fiscal year on December 31, closest after the mergers and acquisitions which is denoted as year t (model 1) and the end of fiscal year on December 31, one year after the mergers and acquisitions which is denoted as year t +1 (model 2).

## 5. POPULATION AND SAMPLE

The population of this study consists of all companies listed in the Indonesia Stock Exchange (IDX) that had mergers and acquisitions activity during 2000 to 2011. Using a purposive sampling method, there are 120 firms that meet all the criteria in this study. Table 1 shows the sample determination in this study and Table 2 shows the sample profile based on industry.

Step	Sample Criteria	Number of
		Companies
1	Companies that had mergers and acquisitions, excluding financial industry, listed in the Indonesian Stock Exchange (IDX) during 2000-2009	155
2	Companies that have negative equity	(10)
3	Companies that have incomplete data	(25)
	Total samples used	120

## Table 1. Determination of Sample

Of the 120 sample firms, approximately 108 companies or as much as 90% of the samples were acquired and 12 companies or 10% were merged. Thus, the analysis of this study reflects the result of the acquisition transaction only.

No.	Industries	Number of	Percentage
		Companies	
1.	Consumer goods	11	9.17%
2.	Basic industry and chemicals	16	13.33%
3.	Infrastructure, utility and transportation	12	10.00%
4.	Trade, services & investment	29	24.16%
5.	Mining	17	14.17%
6.	Agriculture	9	7.50%
7.	Property and Real Estate	17	14.17%
8.	Miscelaneous	9	7.50%
	Total	120	100.00%

 Table 2. Sample Profile Based on Industry

## 6. DESCRIPTIVE STATISTICS

The descriptive statistics of the variable used are presented in Table 3.

			Model 1			Model 2							
	Min	Max	Med	Mean	Std. Deviation	Min	Max	Med	Mean	Std. Deviation			
PBV	0.05	20.41	1.73	2.93	3.39	0.29	14.1	1.56	2.75	2.80			
NIM (%)	-82.19	86.35	5.85	5.77	23.28	-59.61	56.32	6.26	6.89	18.49			
Diff_NIM (%)	-85.37	64.6	1.86	1.44	22.67	-85.37	64.6	1.30	1.53	22.59			
TATO	0.02	2.62	0.85	0.9	0.59	0.01	2.34	0.78	0.85	0.57			
Diff_TATO	-0.59	2.76	0.09	0.21	0.54	-0.59	0.76	0.02	0.07	0.28			
DER	0,00	2.94	0.65	0.79	0.71	0,00	2.56	0.60	0.71	0.63			
Diff_DER	-2.61	2.25	0.00	0.00	0.89	-2.61	1.52	-0.10	-0.14	0.83			
RISK	-0.17	1.98	0.55	0.58	0.55	-0.12	1.78	0.65	0.66	0.56			
Diff_RISK	-0.64	0.6	0.00	0.05	0.21	-0.51	0.60	0.00	0.04	0.20			
GROWTH (%)	-39.1	74.99	21.37	23.43	23.89	-64.35	76.59	16.84	19,00	29.18			
Diff_GROWTH (%)	-139.44	139.02	-0.77	-5.41	48.65	-139.44	139.02	-9.14	-10.1	50.26			
IND_KONSUMSI	0.00	1.00	0.00	0.09	0.29	0.00	1.00	0.00	0.10	0.30			
IND_DASAR	0.00	1.00	0.00	0.13	0.34	0.00	1.00	0.00	0.14	0.35			
IND_INFRA	0.00	1.00	0.00	0.10	0.30	0.00	1.00	0.00	0.10	0.30			
IND_DAGANG	0.00	1.00	0.00	0.24	0.43	0.00	1.00	0.00	0.21	0.41			
IND_TANI	0.00	1.00	0.00	0.08	0.26	0.00	1.00	0.00	0.09	0.28			
IND_PROPERTI	0.00	1.00	0.00	0.14	0.35	0.00	1.00	0.00	0.14	0.35			
IND_ANEKA	0.00	1.00	0.00	0.08	0.26	0.00	1.00	0.00	0.08	0.27			

 Table 3. Descriptive Statistics

Data that is considered as outliers i.e. has the value higher or lower than 3 (three) standard deviation from the mean, has been winsorized. Based on Table 3, the average PBV ratio at the end of fiscal year December 31 closest and one year after the mergers and acquisitions is amounted to 2.93 and 2.75, respectively. It indicates that most of the companies used in the sample have created firm value more than book value. On the other hand, several companies have PBV ratio lower than 1.00, meaning that those companies have not created value and, therefore, their market performance is poor.

The average ratio of Net Income Margin (NIM) at the end of fiscal year December 31 closest and one year after the mergers and acquisitions is amounted to 5.77% and 6.89%, respectively. The ratios are very varied and have a fairly large range. The average difference of NIM ratios after and before the mergers and acquisitions in the model 1 and model 2, respectively is amounted to only 1.44% and 1.53%. This shows that on average there was an increase of profitability between after and before mergers and acquisitions.

The average ratio of Total Asset Turnover (TATO) at the end of fiscal year December 31 closest and one year after the merger and acquisition is amounted to 0.90 times and 0.85 times, respectively. This means that on the average ability of the company's assets to generate income is less effective because the value is below 1.00. However, the average difference of TATO ratio after and before the mergers and acquisitions in the model 1 and model 2 is amounted to 0.21 times and 0.07 times, respectively. This shows that on average there was an increase in asset productivity between before and after mergers and acquisitions.

The average of Debt to Equity Ratio (DER) at the end of fiscal year December 31 closest and one year after the mergers and acquisitions is amounted to 0.79 times and 0.71 times, respectively. This means that on average companies prefer to use equity rather than debt to fund their assets. In addition, there was no difference in the average DER ratio after and before mergers and acquisitions in models 1 and even become -0.14 times in model 2 which shows that the portion of debt to equity tends to decrease after the mergers and acquisitions. The difference in the average ratio of DER does not have a large range on this sample.

The average value of beta at the end of fiscal year December 31 closest and one year after the mergers and acquisitions is amounted to 0.58 and 0.66, respectively, which means that on average, the samples observed have a lower risk than the market risk because the value is below 1.00 even though it is unidirectional to market risks. The average value of a lower beta can be caused by the presence of several stocks of companies that are not actively traded in the stock exchange during the research period. The difference in the average beta values after and before mergers and acquisitions is very small, amounted to 0.05 and 0.04, respectively in model 1 and model 2 and has a very small range on this sample.

The average growth rate of sales in the fiscal year December 31 closest and one year after the mergers and acquisitions is amounted to 23.43% and 19.00%. The ratio has a fairly large range. However, the difference in the average rate of growth in sales after and before mergers and acquisitions in the model 1 and model 2 is amounted to -5.41% and -10.10%, respectively. This shows that on average there was a decline in sales growth between after and before mergers and acquisitions.

## 7. CORRELATION ANALYSIS

The correlation analysis results for model 1 and model 2 are presented in Table 4.1 and Table 4.2, respectively. The value of the dependent variable in the correlation analysis is the result of transformation (LogPBV) in order to meet the normality assumption of regression models. From the six main variables in model 1, only Diff\_NIM was correlated positively and significantly with LogPBV. This means that the higher the ratio of the average difference between the end of fiscal year NIM December 31 closest after the mergers and acquisitions and an average three years of NIM before mergers and acquisitions, the greater the PBV ratio. While in model 2, the overall main variable has no significant LogPBV.

Of the four control variables, only variables and Diff\_GROWTH Diff\_RISK have positive and significant correlation LogPBV in both model 1 and model 2. This means that the higher the difference in the average value of beta and the difference in the average rate of sales growth between the end of fiscal year December 31 closest and one year after the mergers and acquisitions, and an average over the three years before to mergers and acquisitions, the greater the PBV ratio value. While in regards of the entire industry dummy variables, none of the significant industries has correlation LogPBV both in the model 1 and model 2. Correlation

coefficients between all independent variables are relatively small i.e. below 0.80. This indicates the small possibility of multicollinearity in the regression results in this research model.

			Diff_		Diff_	DED	Diff_	BIGH	Diff_	chourse	Diff_	IND_KO	IND_	IND_	IND_	IND_	IND_PRO	IND_
Model 1	LogPBV	NIM	NIM	TATO	ATO	DER	DER	RISK	RISK	GROWTH	GROWTH	NSUMSI	DASAR	INFRA	DAGANG	TANI	PERTI	ANEKA
LogPBV	1,000																	
NIM	0,108	1,000																
	(0,241)																	
Diff_NIM	0,230*	0,098	1,000															
	(0,011)	(0,285)																
TATO	0,089	0,112	0,003	1,000														
	(0,331)	(0,222)	(0,973)															
Diff_TATO	0,042	0,069	0,063	0,429**	1,000													
	(0,646)	(0,452)	(0,493)	(0,000)														
DER	0,107	-0,255**	-0,093	-0,010	-0,021	1,000												
	(0,243)	(0,005)	(0,313)	(0,916)	(0,819)													
Diff_DER	-0,069	0,053	-0,227*	0,099	0,297**	0,122	1,000											
	(0,456)	(0,566)	(0,013)	(0,284)	(0,001)	(0,183)												
RISK	0,055	0,233*	-0,058	0,125	-0,166	-0,184*	-0,164	1,000										
	(0,547)	(0,010)	(0,530)	(0,172)	(0,070)	(0,044)	(0,073)											
Diff_RISK	0,191*	0,076	-0,040	0,099	0,107	0,021	0,124	0,227*	1,000									
	(0,037)	(0,407)	(0,666)	(0,282)	(0,245)	(0,822)	(0,178)	(0,013)										
GROWTH	0,083	0,341**	0,043	0,124	0,165	0,028	0,152	0,067	0,187*	1,000								
	(0,370)	(0,000)	(0,638)	(0,177)	(0,071)	(0,760)	(0,096)	(0,466)	(0,041)									
Dfff_GROWTH	0,311**	-0,077	0,087	0,169	0,266**	0,141	0,222*	-0,188*	-0,018	-0,088	1,000							
	(0,001)	(0,404)	(0,343)	(0,065)	(0,003)	(0,123)	(0,015)	(0,040)	(0,841)	(0,338)	0.107	1 000						
IND_KONSUMSI	0,027	-0,077	0,000	0,042	-0,127	0,089	-0,073	0,087	-0,058	-0,060	0,136	1,000						
IND DASAR	0.000	(0,404)	(0,997)	(0,049)	0.104	(0,555)	0.125	(0,545)	(0,326)	(0,515)	(0,157)	0.125	1.000					<u> </u>
IND_DASAR	(0,000)	-0,018	(0.224)	(0.044)	(0.258)	(0.451)	-0,125	(0,406)	-0,084	-0,000	(0,577)	-0,125	1,000					
IND INFRA	0 100	0.028	-0.028	-0.177	-0.027	0.097	0.157	-0.230*	-0.062	0.067	0.029	-0.106	-0.131	1 000				<u> </u>
	(0.277)	(0.760)	(0.761)	(0.053)	(0.768)	(0,292)	(0.086)	(0.011)	(0.498)	(0.468)	(0.753)	(0.250)	(0.155)	1,000				
IND DAGANG	-0.125	0.011	-0.080	0.146	0.155	-0.036	0.138	-0.165	0 158	0.062	0.051	-0.179	-0.221*	-0.188*	1.000			<u> </u>
	(0.175)	(0.905)	(0.382)	(0,112)	(0,000)	(0,695)	(0,133)	(0.071)	(0.086)	(0.503)	(0.582)	(0.050)	(0.015)	(0.040)	1,000			
IND TANI	-0.112	0 124	-0.068	-0.076	-0.064	-0.060	-0.097	0.118	0.064	0 113	-0.095	-0.090	-0.112	-0.095	-0.161	1 000		
1.10_1/101	(0.223)	(0,175)	(0.458)	(0.406)	(0,484)	(0.515)	(0.291)	(0.201)	(0,489)	(0.217)	(0,302)	(0,326)	(0,225)	(0,302)	(0.079)	1,000		
IND PROPERTI	-0,125	-0,018	0,102	-0,346**	-0,096	-0,228*	-0,082	0,045	-0,179	-0,021	-0,231*	-0,129	-0,159	-0,135	-0,229*	-0,116	1,000	
-	(0,174)	(0,843)	(0,266)	(0,000)	(0,299)	(0,012)	(0,372)	(0,628)	(0,051)	(0,821)	(0,011)	(0,160)	(0,082)	(0,140)	(0,012)	(0,208)		
IND_ANEKA	-0,098	0,024	0,025	0,234*	0,045	-0,133	0,031	0,024	-0,056	-0,011	0,048	-0,090	-0,112	-0,095	-0,161	-0,081	-0,116	1,000
	(0,286)	(0,798)	(0,790)	(0,010)	(0,628)	(0,146)	(0,735)	(0,797)	(0,546)	(0,907)	(0,602)	(0,326)	(0,225)	(0,302)	(0,079)	(0,379)	(0,208)	

## Table 4.1. Pearson Correlation Analysis (Model 1)

\* Significant at the level  $\alpha = 5\%$  (2-tailed) \*\* Significant at the level  $\alpha = 1\%$  (2-tailed) Amount in the bracket is the *p*-value

Model 2	LogPBV	NIM	Diff_ NIM	TATO	Diff_ ATO	DER	Diff_ DER	RISK	Diff_ RISK	GROWTH	Diff_ GROWTH	IND_KO NSUMSI	IND_ DASAR	IND_ INFRA	IND_ DAGANG	IND_ TANI	IND_PRO PERTI	IND_ ANEKA
LogPBV	1																	
NIM	0,042	1,000																
	(0,672)																	
Diff_NIM	0,068	0,565**	1,000															
	(0,495)	(0,000)																
TATO	0,023	0,002	-0,018	1,000														
	(0,818)	(0,986)	(0,855)															
Diff_TATO	-0,089	0,008	0,084	0,409**	1,000													
	(0,369)	(0,935)	(0,394)	(0,000)														
DER	0,174	-0,198*	0,114	-0,054	0,113	1,000												
	(0,077)	(0,044)	(0,251)	(0,584)	(0,253)													
Diff_DER	-0,141	-0,334**	-0,204*	0,143	0,235*	0,272**	1,000											
	(0,154)	(0,001)	(0,038)	(0,149)	(0,016)	(0,005)												
RISK	0,072	0,249*	-0,001	0,173	0,010	-0,180	-0,104	1,000										
	(0,466)	(0,011)	(0,992)	(0,080)	(0,916)	(0,067)	(0,296)											
Diff_RISK	0,193*	0,010	0,032	0,080	0,042	-0,004	0,051	0,273**	1,000									
	(0,049)	(0,922)	(0,750)	(0,422)	(0,673)	(0,971)	(0,606)	(0,005)										
GROWTH	0,157	0,105	0,005	0,109	0,210*	-0,056	-0,024	-0,019	-0,019	1,000								
	(0,112)	(0,291)	(0,958)	(0,269)	(0,033)	(0,574)	(0,810)	(0,851)	(0,851)									
Diff_GROWTH	0,306**	0,043	0,109	0,335**	0,288**	0,161	0,145	-0,147	-0,073	0,288**	1,000							
	(0,002)	(0,662)	(0,271)	(0,001)	(0,003)	(0,102)	(0,143)	(0,137)	(0,464)	(0,003)								
IND_KONSUMSI	0,138	-0,101	-0,012	0,099	-0,134	-0,041	-0,096	0,063	-0,093	0,045	0,167	1,000						
	(0,163)	(0,306)	(0,904)	(0,318)	(0,175)	(0,682)	(0,333)	(0,527)	(0,348)	(0,647)	(0,090)							
IND_DASAR	-0,053	0,036	0,123	0,227*	0,262**	0,053	-0,092	0,089	-0,067	0,035	0,086	-0,134	1,000					
	(0,595)	(0,718)	(0,215)	(0,021)	(0,007)	(0,596)	(0,352)	(0,369)	(0,501)	(0,721)	(0,388)	(0,175)						
IND_INFRA	0,010	-0,212*	-0,072	-0,166	0,040	0,098	0,219*	-0,238*	-0,041	-0,154	0,004	-0,106	-0,134	1,000				
	(0,919)	(0,031)	(0,469)	(0,093)	(0,683)	(0,320)	(0,026)	(0,015)	(0,679)	(0,118)	(0,970)	(0,282)	(0,175)					
IND_DAGANG	-0,164	-0,051	-0,037	0,097	-0,019	0,046	0,109	-0,188	0,120	-0,120	0,020	-0,169	-0,213*	-0,169	1,000			
	(0,095)	(0,605)	(0,712)	(0,325)	(0,850)	(0,641)	(0,269)	(0,056)	(0,225)	(0,225)	(0,843)	(0,086)	(0,030)	(0,086)				
IND_TANI	0,031	-0,050	-0,075	-0,016	0,025	0,046	-0,062	0,134	0,114	0,011	-0,071	-0,100	-0,126	-0,100	-0,159	1,000		
	(0,758)	(0,611)	(0,446)	(0,868)	(0,799)	(0,643)	(0,534)	(0,174)	(0,247)	(0,913)	(0,476)	(0,311)	(0,201)	(0,311)	(0,106)			
IND_PROPERTI	-0,186	0,291**	0,109	-0,382**	-0,108	-0,135	-0,141	0,066	-0,177	0,135	-0,266**	-0,134	-0,169	-0,134	-0,213*	-0,126	1,000	
	(0,059)	(0,003)	(0,272)	(0,000)	(0,277)	(0,171)	(0,153)	(0,507)	(0,072)	(0,172)	(0,006)	(0,175)	(0,087)	(0,175)	(0,030)	(0,201)	0.110	1.000
IND_ANEKA	-0,130	0,018	0,013	0,275**	0,111	-0,072	0,058	-0,047	-0,148	0,007	0,059	-0,094	-0,119	-0,094	-0,150	-0,089	-0,119	1,000
	(0, 190)	(0,858)	(0,897)	(0,005)	(0,263)	(0,465)	(0,556)	(0,637)	(0,135)	(0,947)	(0,552)	(0,542)	(0,231)	(0,342)	(0,130)	(0,570)	(0,231)	

 Table 4.2. Pearson Correlation Analysis (Model 2)

\* Significant at the level  $\alpha = 5\%$  (2-tailed) \*\* Significant at the level  $\alpha = 1\%$  (2-tailed) Amount in the bracket is the *p*-value

## 8. HYPOTHESIS TESTING ANALYSIS

#### 8.1. The Effect of Profitability Performance on The Firm Value

Based on the regression results in Table 5.1 and Table 5.2, NIM does not have any significant effect on the PBV ratio in both models 1A and 2A. This is similar when testing all of the main variables together (with asset productivity performance and level of leverage) in both models 1D and 2D. The results showed that increased ratio of NIM at the end of fiscal year December 31 closest or one year after the merger and acquisitions was not significant on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.2 and Table 5.4, the results are similar. Thus, these results do not support hypothesis 1a.1, and therefore, the hypothesis is rejected in both models 1 and 2. These results are consistent with the finding of Ooghe et al. (2006) in Belgium which stated that the level of profitability of the acquirer is not in line with the objectives of the acquisition.

Furthermore, based on the regression results in Table 5, Diff\_NIM has significant effect on the PBV ratio in model 1A. This is similar when testing all of the main variables together (with asset productivity performance and level of leverage) in model 1D. The results showed that differences in NIM ratio at the end of fiscal year on December 31 after the merger and acquisition closest and the average NIM ratios for three years before the mergers and acquisition transaction because based on the regression results in Table 5.2, the results are similar. Thus, model 1 results support hypothesis 1a.2, and therefore, the hypothesis cannot be rejected. These results are similar to that of research conducted by Turang (2010) which said that there is a significant change to the operational profit for companies in Indonesia that did mergers and acquisitions.

		Model 1A				Model 1B			Model 1C		Model 1D		
	Exported	Unstandardiz			Unstandardiz			Unstandardiz			Unstandardiz		
Variabel	Sion	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t Statistic	Sig
	Bigit	Coefficients			Coefficients			Coefficients			Coefficients	1-5 tatistic	Jig.
		В			В			В			В		
(Constant)		0,564	7,748	0,000	0,523	6,349	0,000	0,554	6,397	0,000	0,517	5,581	0,000
NIM	+	0,001	0,975	0,165	-	-	-	-	-	-	0,001	1,139	0,129
Diff_NIM	+	0,002	2,597	0,005 *	-	-	-	-	-	-	0,002	2,049	0,022 **
TATO	+	-	-	-	0,049	0,928	0,178	-	-	-	0,047	0,921	0,180
Diff_TATO	+	-	-	-	-0,045	-0,827	0,205	-	-	-	-0,029	-0,542	0,294
DER	+	-	-	-	-	-	-	0,003	0,072	0,471	0,015	0,390	0,349
Diff_DER	+	-	-	-	-	-	-	0,068	2,340	0,011 **	0,053	1,718	0,044 **
RISK	-	0,034	0,703	0,241	0,024	0,477	0,317	0,026	0,521	0,302	0,015	0,295	0,384
Diff_RISK	-	0,193	1,597	0,056 **	0,204	1,623	0,054 *	0,224	1,822	0,036 **	0,227	1,857	0,033 **
GROWTH	+	0,001	0,776	0,219	0,001	1,275	0,103	0,002	1,662	0,050 **	0,001	0,907	0,183
Diff_GROWTH	+	0,001	3,583	0,002 ***	0,002	3,726	0,000 ***	0,002	4,227	0,000 ***	0,002	3,833	0,000 ***
IND_KONSUMSI	+	0,228	2,273	0,012 **	0,237	2,268	0,013 **	0,242	2,376	0,010 ***	0,245	2,422	0,009 ***
IND_DASAR	+	0,247	2,721	0,003 ***	0,224	2,368	0,010 ***	0,238	2,590	0,005 ***	0,261	2,823	0,003 ***
IND_INFRA	+	0,127	1,264	0,104	0,113	1,079	0,142	0,102	0,995	0,161	0,098	0,963	0,169
IND_DAGANG	+	0,299	3,755	0,001 ***	0,302	3,647	0,000 ***	0,293	3,551	0,000 ***	0,293	3,580	0,000 ***
IND_TANI	+	0,333	3,113	0,001 ***	0,324	2,930	0,002 ***	0,352	3,213	0,001 ***	0,338	3,102	0,001 ***
IND_PROPERTI	+	0,263	2,867	0,002 ***	0,212	2,166	0,016 **	0,239	2,484	0,007 ***	0,228	2,313	0,011 **
IND_ANEKA	+	0,343	3,221	0,001 ***	0,345	3,061	0,001 ***	0,323	2,917	0,002 ***	0,347	3,107	0,001 ***
R-squared		0,328			0,282			0,311			0,355		
Adjusted R-squared		0,246			0,194			0,226			0,247		
F-statistic		3,980			3,202			3,673			3,302		
Prob (F-statistic)		0.000			0.000			0.000			0.000		

 Table 5.1. Regression Output (Model 1 – Mergers and Acquisitions)

		Model 1A				Model 1B			Model 1C		Model 1D			
	Exported	Unstandardiz			Unstandardiz			Unstandardiz			Unstandardiz			
Variabel	Sim	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t Statistia	Sig	
	Sign	Coefficients			Coefficients			Coefficients			Coefficients	t-Stausue	ыg.	
		В			В			В			В			
(Constant)		0,499	6,426	0,000	0,473	5,497	0,000	0,492	5,520	0,000	0,487	5,119	0,000	
NIM	+	0,001	0,970	0,167	-	-	-	-	-	-	0,001	1,112	0,134	
Diff_NIM	+	0,003	2,398	0,009 ***	-	-	-	-	-	-	0,002	1,662	0,050 **	
TATO	+	-	-	-	0,020	0,353	0,362	-	-	-	0,012	0,231	0,409	
Diff_TATO	+	-	-	-	-0,032	-0,582	0,281	-	-	-	-0,012	-0,219	0,414	
DER	+	-	-	-	-	-	-	0,018	-0,466	0,321	0,001	0,023	0,491	
Diff_DER	+	-	-	-	-	-	-	0,085	-2,805	0,003 ***	0,071	2,206	0,015 **	
RISK	-	0,058	1,077	0,142	0,051	0,918	0,181	0,047	0,880	0,190	0,043	0,773	0,221	
Diff_RISK	-	0,212	1,732	0,043 **	0,220	1,721	0,044 **	0,245	2,001	0,024 **	0,247	2,004	0,024 **	
GROWTH	+	0,000	0,307	0,380	0,001	0,777	0,219	0,001	1,292	0,110	0,001	0,701	0,243	
Diff_GROWTH	+	0,002	3,745	0,000 ***	0,002	3,860	0,000 ***	0,002	4,562	0,000 ***	0,002	4,151	0,000 ***	
IND_KONSUMSI	+	0,190	1,765	0,040 **	0,189	1,679	0,048 **	0,191	1,789	0,038 **	0,199	1,843	0,034 **	
IND_DASAR	+	0,172	1,762	0,041 **	0,140	1,372	0,087 *	0,149	1,545	0,063 *	0,174	1,757	0,041 **	
IND_INFRA	+	0,053	0,507	0,307	0,040	0,370	0,356	0,014	0,137	0,446	0,028	0,267	0,395	
IND_DAGANG	+	0,222	2,542	0,006 ***	0,217	2,360	0,010 ***	0,204	2,302	0,012 **	0,210	2,356	0,010 ***	
IND_TANI	+	0,260	2,218	0,014 **	0,245	2,026	0,023 **	0,282	2,403	0,009 ***	0,288	2,453	0,008 ***	
IND_PROPERTI	+	0,192	1,942	0,028 **	0,151	1,466	0,073 *	0,173	1,730	0,043 **	0,183	1,790	0,038 **	
IND_ANEKA	+	0,340	2,973	0,002 ***	0,320	2,634	0,005 ***	0,314	2,691	0,004 ***	0,333	2,780	0,003 ***	
R-squared		0,310			0,258			0,316			0,350			
Adjusted R-squared		0,215			0,155			0,221			0,227			
F-statistic		3,251			2,515			0,334			2,846			
Prob (F-statistic)		0.000			0.005			0.000			0.001			

 Table 5.2. Regression Output (Model 1 – Acquisitions)

		Model 2A				Model 2B			Model 2C		Model 2D		
	Evported	Unstandardiz			Unstandardiz			Unstandardiz			Unstandardiz		
Variabel	Sim	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t Statistic	Sig
	Sign	Coefficients			Coefficients			Coefficients			Coefficients	t-Stausue	Sig.
		В			В			В			В		
(Constant)		0,593	7,426	0,000	0,579	6,747	0,000	0,501	5,888	0,000	0,475	4,991	0,000
NIM	+	0,000	0,185	0,427	-	-	-	-	-	-	0,000	0,069	0,473
Diff_NIM	+	0,001	0,586	0,280	-	-	-	-	-	-	0,000	0,081	0,468
TATO	+	-	-	-	-0,006	-0,104	0,459	-	-	-	0,021	0,361	0,359
Diff_TATO	+	-	-	-	-0,142	-1,379	0,086	-	-	-	-0,123	-1,191	0,118
DER	+	-	-	-	-	-	-	0,088	2,202	0,015 **	0,091	2,145	0,017 **
Diff_DER	+	-	-	-	-	-	-	-0,084	-2,703	0,004 ***	0,076	2,223	0,014 **
RISK	-	0,006	0,110	0,456	0,013	0,259	0,398	0,023	0,487	0,314	0,022	0,429	0,335
Diff_RISK	-	0,166	1,204	0,116	0,197	1,441	0,077 **	0,188	1,435	0,077 *	0,197	1,469	0,073 *
GROWTH	+	0,001	0,738	0,231	0,001	0,937	0,176	0,001	0,905	0,184	0,001	1,066	0,145
Diff_GROWTH	+	0,001	2,523	0,007 ***	0,002	2,982	0,002 ***	0,002	2,832	0,003 ***	0,002	2,749	0,004 ***
IND_KONSUMSI	+	0,143	1,343	0,091 *	0,143	1,354	0,090 *	0,155	1,540	0,063 *	0,159	1,512	0,067 *
IND_DASAR	+	0,286	3,029	0,002 ***	0,231	2,340	0,011 **	0,298	3,342	0,001 ***	0,270	2,753	0,004 ***
IND_INFRA	+	0,201	1,854	0,034 **	0,174	1,600	0,057 *	0,162	1,564	0,061 *	0,141	1,312	0,097 *
IND_DAGANG	+	0,324	3,754	0,000 ***	0,300	3,405	0,000 ***	0,305	3,704	0,000 ***	0,297	3,455	0,000 ***
IND_TANI	+	0,198	1,868	0,032 **	0,175	1,655	0,051 *	0,222	2,202	0,015 **	0,205	1,964	0,026 **
IND_PROPERTI	+	0,314	3,123	0,001 ***	0,283	2,849	0,003 ***	0,300	3,207	0,001 ***	0,284	2,852	0,003 ***
IND_ANEKA	+	0,356	3,144	0,001 ***	0,310	2,580	0,006 ***	0,317	2,923	0,002 ***	0,303	2,574	0,006 ***
R-squared		0,305			0,316			0,368			0,378		
Adjusted R-squared		0,204			0,217			0,277			0,255		
F-statistic		3,034			3,194			4,030			3,078		
Prob (F-statistic)		0.000			0.000			0.000			0.000		

 Table 5.3. Regression Output (Model 2 – Mergers and Acquisitions)

		Model 2A				Model 2B			Model 2C		Model 2D			
	Exported	Unstandardiz			Unstandardiz			Unstandardiz			Unstandardiz			
Variabel	Sim	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t-Statistic	Sig.	ed	t Statistia	Sig	
	Sign	Coefficients			Coefficients			Coefficients			Coefficients	t-Stausue	ыg.	
		В			В			В			В			
(Constant)		4,751	5,923	0,000	4,609	5,397	0,000	3,895	4,731	0,000	3,708	4,027	0,000	
NIM	+	0,002	0,115	0,454	-	-	-	-	-	-	0,000	0,023	0,491	
Diff_NIM	+	0,006	0,501	0,309	-	-	-	-	-	-	-0,001	-0,084	0,467	
TATO	+	-	-	-	-0,025	-0,045	0,482	-	-	-	0,162	0,299	0,383	
Diff_TATO	+	-	-	-	-0,900	-0,905	0,184	-	-	-	-0,671	-0,674	0,251	
DER	+	-	-	-	-	-	-	0,872	2,057	0,022 **	0,911	1,999	0,025 **	
Diff_DER	+	-	-	-	-	-	-	0,809	2,651	0,005 ***	0,782	2,311	0,012 **	
RISK	-	0,105	0,199	0,421	0,166	0,317	0,376	0,297	0,609	0,272	0,292	0,548	0,293	
Diff_RISK	-	1,450	1,122	0,133	1,632	1,271	0,037 **	1,616	1,326	0,094 *	1,672	1,325	0,095 *	
GROWTH	+	0,015	1,708	0,046 **	0,017	1,856	0,034 **	0,018	2,078	0,020 **	0,019	2,098	0,020 **	
Diff_GROWTH	+	0,017	3,215	0,001 ***	0,019	3,471	0,000 ***	0,017	3,223	0,001 ***	0,017	3,023	0,002 ***	
IND_KONSUMSI	+	2,188	2,090	0,020 **	2,154	2,070	0,021 **	2,333	2,381	0,010 ***	2,379	2,298	0,012 **	
IND_DASAR	+	2,860	3,034	0,002 ***	2,489	2,537	0,007 ***	2,969	3,347	0,001 ***	2,859	2,913	0,002 ***	
IND_INFRA	+	2,118	2,041	0,022 **	1,913	1,828	0,036 **	1,820	1,818	0,036 **	1,709	1,640	0,053 *	
IND_DAGANG	+	3,146	3,581	0,000 ***	2,961	3,259	0,001 ***	3,031	3,591	0,000 ***	3,015	3,355	0,001 ***	
IND_TANI	+	1,689	1,579	0,059 *	1,582	1,481	0,071 *	2,166	2,097	0,020 **	2,132	2,006	0,024 **	
IND_PROPERTI	+	2,897	2,922	0,002 ***	2,685	2,751	0,004 ***	3,000	3,262	0,001 ***	2,902	2,965	0,002 ***	
IND_ANEKA	+	3,303	2,958	0,002 ***	3,027	2,566	0,006 ***	2,771	2,597	0,006 ***	2,743	2,351	0,011 **	
R-squared		0,363			0,366			0,425			0,429			
Adjusted R-squared		0,257			0,261			0,330			0,298			
F-statistic		3,417			3,467			4,441			3,271			
Prob (F-statistic)		0.000			0.000			0.000			0.000			

 Table 5.4. Regression Output (Model 2 – Acquisitions)

On the other hand, these results differ in model 2. Based on the regression results in Table 5.3, Diff\_NIM has no significant effect on the PBV ratio in model 2A. This is similar when testing all of the main variables together (with asset productivity performance and level of leverage) in model 2D. The results showed that differences in NIM ratio at the end of fiscal year on December 31, one year after the merger and acquisition and an average ratio of NIM during the three years before to mergers and acquisitions have no significant effect on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.4, the results are similar. Thus, model 2 results do not support the hypothesis of the study 1a.2, and therefore, the hypothesis is rejected. Similar results were also presented by Kumar (2009) for his research on companies in India and by Huang (2010) which said that the profitability performance after the merger and acquisition shows no significant change.

The explanation of this finding is that changes in profitability performance closest after the merger and acquisitions affect more on the firm value than changes in one year after the mergers and acquisitions. This could be because the parent companies have a lot of unforeseen problems. When a company becomes larger, the company control is not maximal (loss of managerial control problems) (Ooghe, 2006). The more complex the organization due to mergers and acquisitions, the less effective the management would be in terms of control and organizational settings. This indicates a decrease of productivity and performance of the asset management after the merger and acquisitions. As a result, the level of profitability would decline and the synergies expected would be less realized.

## 8.2. The Effect of Asset Productivity Performance on The Firm Value

Based on the regression results in Table 5.1 and Table 5.3, TATO has no significant effect on the PBV ratio in both models 1B and 2B. This is similar when testing all of the main variables together (with profitability performance and level of leverage) in both models 1D and 2D. The results showed that the increase in TATO ratio at the end of fiscal year December 31, closest or one year after the mergers and acquisitions has no significant effect on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.2 and Table 5.4 the results are similar. Thus, these results do not support hypothesis 2a.1, and therefore, the hypothesis is rejected in both model 1 and model 2.

Moreover, based on the regression results in Table 5.1 and Table 5.3, Diff\_TATO has no significant effect on PBV ratio in both models 1B and 2B. This is similar when testing all of the main variables together (with profitability performance and level of leverage) in both models 1D and 2D. The results showed that differences in TATO ratio at the end of fiscal year on December 31, closest and one year after the merger and acquisition and an average ratio of TATO during the three years before to mergers and acquisitions have no significant effect on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.2 and Table 5.4, the results are similar. Thus, these results do not support hypothesis 2a.2, and therefore, the hypothesis is rejected in both model 1 and model 2.

These results do not support Damodaran (2002) who said that Return on Equity (ROE) ratio affects PBV ratio, where ROE itself is influenced by TATO ratio using du-pont analysis. These results are also not in line with the research done by Prakarsa (2009) in Indonesia, who said that there is a significant change of assets management represented by TATO ratio in the next two

years before and after mergers and acquisitions. However, these results support Singh and Mogla (2010) and Kumar (2009) who said that there is a decline in asset utilization after mergers and acquisitions in India. The explanation of these findings is due to the company size and assets become greater as a result of mergers and acquisitions. However, the management is less able to manage the productivity of the asset efficiently. This is certainly an impact on unexpected profitability performance, and synergies are not going according to plan as described in the previous hypothesis 1a.1 and 1a.2.

#### 8.3. The Effect of Leverage Level on The Firm Value

Based on the regression results in Table 5.1, DER has no significant effect on PBV ratio in model 1C. This is similar when testing all of the main variables together (with profitability performance and asset productivity performance) in model 1D. The results showed that the increased ratio of DER at the end of fiscal year December 31 closest after mergers and acquisitions has no significant effect on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.2, the results are similar. Thus, these results do not support hypothesis 3a.1, and therefore, the hypothesis is rejected in model 1. These results are not consistent with the capital structure theory which states that higher leverage will increase the value of the related company interest tax shield (Modigliani and Miller, 1963). However, in relation to mergers and acquisitions, the results are consistent with that of research conducted by Kumar (2009) in India and by Prakarsa (2009) and Turang (2010) in Indonesia.

Nonetheless, these results differ in model 2. Based on the regression results in Table 5.3., DER has significant effect on PBV ratio in model 2C. This is similar when testing all of the main variables together (with profitability performance and asset productivity performance) in model 2D. The results showed that the increased ratio of DER at the end of fiscal year December 31 one year after mergers and acquisitions has significant effect on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.4, the results are similar. Thus, these results support hypothesis 3a.1, and therefore the hypothesis cannot be rejected in model 2. These results are consistent with the capital structure theory which states that higher leverage will increase the value of the related company interest tax shield (Modigliani and Miller, 1963).

Based on the regression results in Table 5.1 and Table 5.3., DIFF\_DER has significant effect on PBV ratio in both models 1C and 2C. This is similar when testing all of the main variables together (with profitability performance and asset productivity performance) in models 1D and 2D. The results showed that differences in DER ratio at the end of fiscal year on December 31, closest and one year after the merger and acquisition and an average ratio of DER during the three years before to mergers and acquisitions have significant effect on the firm value. This result is also a representation of the acquisition transaction because based on the regression results in Table 5.2 and Table 5.4, the results are similar. Thus, these results support hypothesis 3a.2, and therefore the hypothesis cannot be rejected for model 1 and model 2. These results are consistent with the capital structure theory which states that higher leverage will increase the value of the related company interest tax shield (Modigliani and Miller, 1963). Increasingly large companies use debt as a leverage source, which mean the greater the interest of obligations

should be paid in regards of the debt. Therefore, the taxes imposed on the operating profit are generated smaller and this will increase the company value. The results are also consistent with that of research conducted by Ghosh and Jain (2000) who said that there is a significant increase in the financial leverage of the companies merged in the United States. It is also said by Huang (2010) in China that there is a significant increase in financial leverage following the acquisition.

## 9. CONCLUSION

The research was conducted based on a conceptual framework that mergers and acquisitions are inorganic activities and expected to increase the firm value by looking at its financial performance. This research is to examine the effect of financial performance after the mergers and acquisitions which is measured by profitability performance, asset productivity performance and the level of leverage on the firm value represented by PBV ratio. The results provide empirical evidence that changes in profitability performance and changes in leverage levels between the end of fiscal year December 31 closest after and before mergers and acquisitions as well as leverage levels and changes in leverage levels between the end of the book one year after December 31 and before mergers and acquisitions significantly influence the increase of the firm value. Nevertheless, profitability performance, asset productivity performance, leverage levels, asset productivity performance changes between the end of fiscal year December 31 closest after and before mergers and acquisitions and profitability performance, asset productivity performance, changes in profitability performance and changes in asset productivity performance between the end of fiscal year December 31 one year after and before merger and acquisition have no effect on the firm value. In addition, this conclusion represents the result of the acquisition transaction only.

There are several limitations on this research. Observation period of the firm value represented by PBV ratio is only on December 31, closest and one year after the mergers and acquisitions regardless more than one year. Furthermore, financial performance as an independent variable in this research does not include the performance of liquidity, coverage, and means of payment which are also important in view of a company's financial performance. Future research should be able to add other independent variables, using alternative measures for the firm value such as *Price to Earnings Ratio* (PER), *Enterprise Value to EBITDA* (EV/EBITDA), and could add and compare the observation period of the firm value becomes more than one year after the mergers and acquisitions.

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